

Governing Internal AI: From Shadow ITSM Data Flows to Secure Agent2Agent (A2A) Protocols

A White Paper on Reclaiming Control in Enterprise Service Management and Mitigating Shadow IT Risks

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Executive Summary

In the AI-augmented enterprise, IT Service Management (ITSM) systems serve as the central repository for operational records—from HR onboarding to access requests and incident resolutions—fueling critical workflows across lines of business (LOBs). Yet, the proliferation of shadow IT, where LOBs extract ITSM data via APIs or Model Context Protocol (MCP) servers to power ungoverned large language models (LLMs), exposes organizations to data leakage, intellectual property (IP) loss, and compliance violations that can cost millions.

This white paper examines an internal use case where LOBs query ITSM histories for decision intelligence, such as duplicate ticket avoidance, but risk feeding sensitive data (e.g., PII) into public LLMs. We contrast the “before” state—legacy data pulls breeding islands of rogue AI, with average breach costs exceeding \$4.6 million—with the “after” state enabled by Agent2Agent (A2A) protocols and Lumen from Backflipt.

A2A transforms ITSM into a governed AI collaborator, delivering insights without exposing raw data. Lumen automates secure agent deployment on top of ITSM APIs, embedding out-of-the-box guardrails for PII protection and configurable controls. This reclaims IT oversight, curtails shadow AI (responsible for 20% of incidents), and unlocks compliant innovation, reducing inefficiencies by up to 90% in dev cycles while minimizing \$104 million annual productivity losses.

Key takeaways:

- Shadow IT, facilitated by ITSM data sharing, amplifies breaches, with shadow AI incidents costing \$670,000 more than the average.
 - A2A enables privacy-preserving agent interactions, prioritizing outcomes over datasets to enforce compliance.
 - **Lumen** provides instant, no-code A2A orchestration, empowering IT to monitor, enhance, and monetize internal AI securely.
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Introduction

Enterprise ITSM platforms, such as ServiceNow or Jira Service Management, act as the "heartbeat" of organizational operations, logging a vast array of activities including incident tickets (e.g., outages, password resets), service requests (hardware provisioning, software access), change management (system updates, role transitions), problem resolutions (root cause analyses), asset tracking, and HR-integrated processes like employee onboarding, offboarding, and facilities requests. These records underpin templated workflows with custom forms for approvals, ensuring structured fulfillment.

As AI adoption surges, LOBs increasingly tap ITSM repositories for intelligence—e.g., querying historical resolutions to preempt duplicate tickets—via APIs or emerging MCP servers for streamlined LLM integrations. However, this fosters shadow IT: ungoverned, siloed AI implementations that evade central oversight, heightening risks of data exfiltration to public LLMs.

Launched by Google in April 2025 and standardized by the Linux Foundation's Agent2Agent Protocol Project, A2A offers a secure alternative. It enables AI agents to exchange goals, context, state, actions, and results without divulging raw data, memory, or tools—ideal for ITSM's sensitive ecosystem. This white paper dissects these dynamics through an internal scenario, showcasing how **A2A, powered by Backflipt's Lumen**, restores governance, protects PII, and fosters auditable AI adoption.

The Challenge: Shadow IT and Data Risks in ITSM

ITSM repositories harbor enterprise gold: a chronological ledger of activities that informs everything from compliance audits to operational efficiencies. Yet, LOBs' ad-hoc LLM experiments—pulling raw ITSM data to analyze trends or automate queries—spawn shadow AI islands. MCP servers, intended to ease these interactions and accelerate access, expose unfiltered records (e.g., employee PII in HR tickets) to leakage risks.

Key challenges include:

- **Data Leakage and IP Erosion:** Raw ITSM exports fed into public LLMs embed proprietary workflows and resolutions into external models, risking irrecoverable IP loss; once ingested, data cannot be "unlearned," leading to competitive disadvantages and trade secret forfeiture.
- **Compliance Violations:** Ungoverned flows breach GDPR, CCPA, or SOX, with LLM data leaks contributing to breaches averaging \$4.88 million—exacerbated by shadow AI's 20% share of incidents and 97% lack of access controls.
- **Financial and Operational Toll:** Shadow IT drives \$104 million in annual inefficiencies per large enterprise, with breaches from shadow AI costing \$670,000 more (\$4.63 million total) due to remediation, fines, and productivity drags; 1 in 2 cyberattacks trace to such silos.

- **Governance Gaps:** Without central guardrails, IT cannot monitor, audit, or refine LOB AI, perpetuating fragmentation and escalating remediation costs.

These perils peak in dynamic ITSM use cases, where historical intelligence could streamline decisions—if shared securely.

Scenario: Enhancing ITSM Intelligence for LOB Decision-Making

In a global enterprise, ITSM logs diverse records: HR onboarding (e.g., access provisioning for new hires), incident reports (password resets, app outages), change requests (role transitions, hardware upgrades), service catalogs (facilities bookings, software licenses), and problem tickets (recurring issue resolutions). An HR LOB, for instance, seeks to query past hiring workflows to optimize new employee setups, avoiding redundant tickets. Similarly, facilities managers check historical hardware requests for trends.

Under legacy models, LOBs extract raw data via APIs/MCP to fuel custom LLMs—a shortcut breeding shadow AI. IT demands governed access to protect PII and workflows.

Before A2A: The Legacy API/MCP Model

LOBs interface with ITSM via APIs or MCP servers:

- **Process Flow:**
 1. LOB pulls raw records (e.g., ticket histories with PII) via API/MCP.
 2. Feeds into public LLMs for pattern analysis.
 3. Builds ad-hoc intelligence tools, spawning shadow silos.

The Internal Challenge: When Your APIs Meet Unmanaged AI

Internal APIs = New Attack Surface

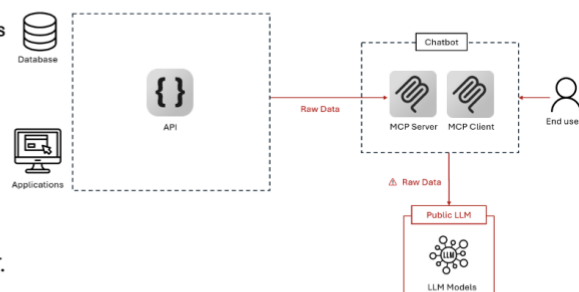
External gateways protect the perimeter — but internal APIs are now wide open to uncontrolled AI.

Shadow AI: LOB Teams Bypass IT

Business units build AI agents on internal APIs without governance, feeding sensitive data to public LLMs.

Innovation Turns Into Risk

Well-meaning projects create untracked data flows — one leak triggers HIPAA/GDPR violations and zero visibility for IT.



¹MCP = Model Context Protocol (Your API as a secure tool for AI). A2A = Agent to Agent negotiation (Your AI talks to their AI) -²AP2/ACP = Agent Payment Protocol (pay-per-insight)

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- Impact on the Enterprise/LOB:**

Process Step	Impact
Pull raw ITSM records via API/MCP	Instant access but unleashes modeling costs (\$100K+ per silo) and exposure vectors.
Feed rows into public LLM	Risks PII leaks to breaches, IP theft, GDPR/SOX fines (\$4.88M average).
Build custom intelligence tools	Incurs shadow IT overhead (\$104M inefficiencies) and non-standard outputs.

- MCP Advantage:** Speeds queries—results in seconds. **Escalated Risks & Costs:** Fragmented silos, 20% incident attribution to shadow AI, remediation surges eclipse gains.

- Impact on IT/Compliance:**

Exposure	Consequence
Raw data enters public LLMs	IP embeds in external models → permanent loss (\$670K breach premium).
No central involvement	Misses governance: LOBs evade audits.
API/MCP = ungoverned feeds	Costs balloon to \$4.63M per incident.

- Risk Math:** 1 Ticket row → 1B-parameter model → No recall. MCP speed = Leakage velocity; 13% AI breaches lack controls.
- Outcome (Before A2A):**

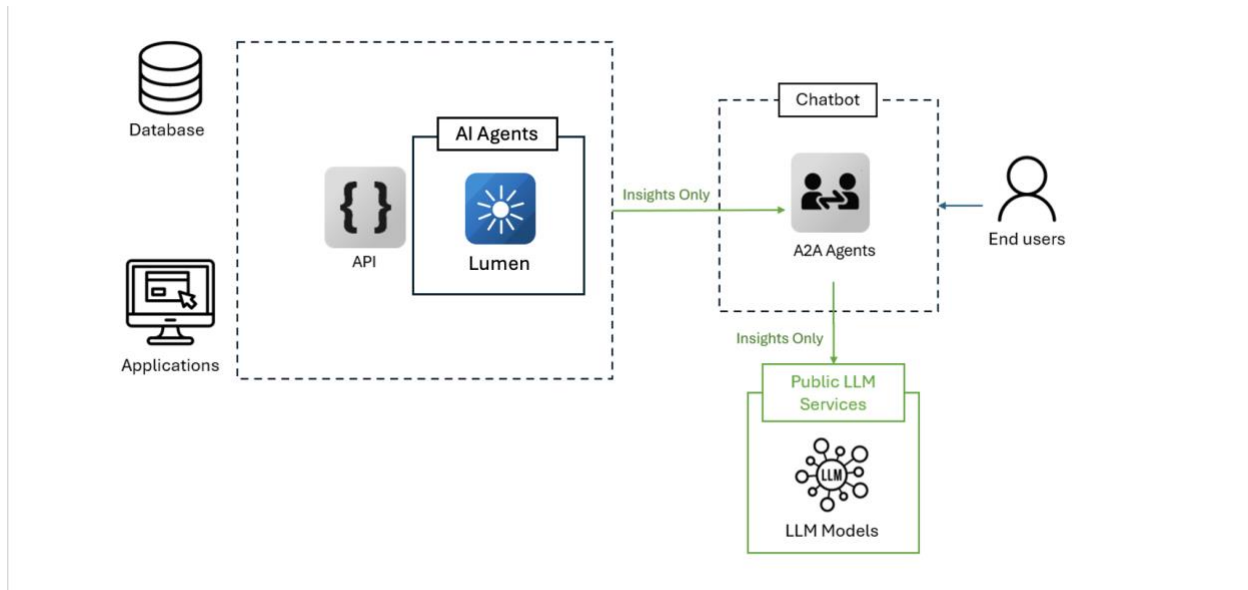
LOB**IT/Compliance**

Quick data, fractured insights; Shadow toil. Exposed globally; Control + millions lost.

Legacy API/MCP = faster pulls, faster peril. Ungoverned velocity yields rogue islands and eroded trust.

After A2A: Governed Intelligence with Lumen

A2A resolves these issues by empowering agents to collaborate without divulging raw information. As an open standard, it facilitates secure exchanges of goals, context, state, actions, and results—ensuring traceability while enabling ITSM agents to compute insights internally.



Backflit's Lumen auto-generates A2A agents atop ITSM APIs (e.g., ServiceNow endpoints), deploying beside gateways with out-of-the-box guardrails for PII redaction, prompt sanitization, and compliance (GDPR/SOX). Admins configure via no-code interfaces: update prompts, add filters, or enable audits—restoring IT control.

How A2A Works in This Scenario

1. **Deployment:** Lumen fronts ITSM APIs, spinning per-LOB A2A agents with embedded guardrails.
2. **Query Handling:** LOB agent sends structured request (e.g., "Summarize resolutions for hardware requests in Q3") via A2A.
3. **Internal Processing:** ITSM agent queries records, applies filters (e.g., anonymize PII), and computes a summary.
4. **Response Delivery:** Returns insights only (e.g., "80% resolved via self-service; Common issue: Laptop compatibility"), with audit logs.

- **A2A Model Flow:**

Process Step	Secure Flow
Lumen fronts ITSM APIs	Auto-generates agents; enforces PII/compliance guardrails.
LOB A2A agent queries	Sends goal-oriented request via A2A.
ITSM A2A agent responds	Processes internally; delivers anonymized insights.

- **A2A Advantage:** Interoperability with zero raw exposure—agents as governed collaborators. In ITSM, it preempts duplicates via contextual sharing, sans leaks. **Lumen Edge:** Minutes to deploy; configurable for evolving policies.

- **Impact on the Enterprise/LOB:**

Process Step	Impact
Query via A2A agent	Instant, guarded access; no data hauls or shadow setups.
Receive filtered insights	Zero PII/IP risks; full compliance.
Integrate governed projections	Cuts costs/time; leverages central expertise.

- **A2A Speed:** Responses in seconds—with trust. **Net Gain:** Compliant intelligence sans silos; 40–60% workflow efficiency.

- **Impact on IT/Compliance:**

Control	Consequence
A2A enforces guardrails	IP/PII interned; trains only internal models → sovereignty.
Configurable oversight	IT monitors/updates; captures AI governance.
Beyond raw feeds	Enables premium internal services (e.g., \$0.50+/query).

- **Governed Value Math:** 1 A2A exchange → Auditable insight → Infinite, secure reuse. Protocol speed = Locked data + Reclaimed control.

- **Outcome (After A2A):**

LOB	IT/Compliance
Seamless, safe intelligence; No shadow burden.	Fortified boundaries; Oversight + revenue potential.

Legacy MCP = rogue risk. A2A + Lumen = governed gold.

Lumen vs. Alternatives: Why Lumen Wins

Lumen delivers an **out-of-the-box A2A experience** that transforms legacy APIs into secure, governed ITSM endpoints in minutes—without coding, AI expertise, or fragmented guardrails.

Criteria	Backflip Lumen	DIY/Open-Source (e.g., Langflow, LangGraph)	Native Cloud Tools (e.g., AWS Bedrock, Azure AI, Google Vertex)
Core Focus	Instant API-to-AI transformation: MCP servers & A2A agents in minutes, enterprise-hosted for control & monetization	Low-code AI workflows; manual prototyping	General AI agents; platform-specific integrations
Speed to Market	Fastest: Deploys in minutes via Swagger/gateways, shrink-wrapped instrumentation	Slowest: Manual build, test, deploy; needs expertise	Moderate: Fast prototyping, but custom dev for enterprise
Enterprise Governance	Built-in: CI/CD integration, automated consistency, unified dev portal	Manual: Governance from scratch; fragmented	Component-Based: Manual config for governance
Ease for Non-Experts	High: No-code POET for customization, no AI expertise needed	Medium: Visual UI, but coding for advanced features	Variable: Some no-code, but devs needed for complexity
Scalability & Security	Enterprise-Grade: Kubernetes auto-scaling, DevSecOps, compliance (HIPAA, GDPR)	Custom: Scaling/security depend on expertise	Scalable: Cloud-native, but custom app logic/security
Total Cost of Ownership	Lowest: 80–90% dev cycle reduction, minimizes talent needs, 2–3x revenue	Highest: High maintenance, dedicated teams	High: Low initial cost, but escalates with dev hours

Out-of-the-Box Advantage of Lumen:

- **Zero-code agent generation** from existing APIs
- **Auto-instrumented A2A compliance & audit trails** (PII redaction, prompt guards)
- **One-click deployment** next to ITSM gateways
- **Built-in monetization layer** (usage tiers for internal services)
- **No AI or agent framework expertise required** — IT teams launch in under 15 minutes

Benefits of Transitioning to A2A

- **For LOBs:** Frictionless ITSM intelligence without shadow risks; accelerates decisions like ticket de-duplication.
- **For IT/Compliance:** Centralizes control with configurable guardrails; slashes breach costs (up to 90% incident reduction) and inefficiencies (\$104M savings potential).
- **Broader Ecosystem:** Standardizes internal AI, curbing 1-in-5 shadow-driven attacks while fostering innovation.

Early adopters achieve **30–50% governance uplift** and **80% drop** in exposure incidents.

Conclusion

Shadow IT's unchecked data flows from ITSM are eroding enterprise foundations. As AI agents integrate, organizations must supplant legacy APIs/MCP with A2A to safeguard their operational core. Backflit's Lumen simplifies this, delivering governed, insightful collaborations that empower without endangering.

Embracing A2A lets IT “own the guardrails and fuel the future”—converting threats to triumphs. Pilot A2A with Lumen for ITSM queries to yield swift safeguards.